

Submission form: Victoria's draft 30-year infrastructure strategy

Your details

Name:	
Organisation (if applicable):	Industry Capability Network, ICN Victoria Ltd
Position (if applicable):	
Email:	
Phone:	

About you

Please tell us which best describes you:

☐ Victorian resident
☒ Victorian business owner/operator
☒ Industry professional
☐ Community organisation representative
☐ Local government representative
☐ State government representative
☐ Researcher
☐ Other (please specify): Click or tap here to enter text.

ICN Victoria focus areas

Select the topics or regions you are providing feedback on (select all that apply):

Topics	Regions
☒ Across sectors	☒ Regional Victoria
☐ Circular economy	☒ Urban growth areas
☐ Cities	☒ Melbourne
☐ Climate change	
☐ Community infrastructure	
☐ Education	
☐ Energy	
☐ Freight	
☐ Health	
☐ Housing	
☐ Infrastructure for Victoria's First Peoples	
☐ Transport	
☐ Water	

ICN Victoria feedback

Topic/area:	Social Housing
Recommendation name:	Build more social housing
Recommendation number:	1
1. Do you support this topic or recommendation?	☒ Yes ☐ No ☐ In part
2. Tell us why	ICN Victoria supports increasing social housing supply as it improves social outcomes, fosters economic participation, and strengthens supply chain opportunities across the construction and maintenance sectors. It aligns with ICN Victoria's objectives to connect capable local suppliers to deliver government priorities.
3. Share any supporting evidence or examples	Infrastructure Victoria's report identifies a 24% rise in homelessness between 2016 and 2021 and states Victoria needs an additional 60,000 social homes. ICN Victoria notes that consistent investment would provide a pipeline of work for local SMEs, encouraging skills development, local jobs, and community resilience.
4. Include proposed changes and improvements	Ensure project delivery models maximise local industry participation by applying social procurement framework and Local Jobs First policy local content targets. Propose an industry capability mapping initiative early in the project planning to ensure Small and Medium sized Enterprises, SMEs are prepared to deliver housing at scale.

Topic/area:	Energy Transition
Recommendation name:	Coordinate faster delivery of key energy infrastructure
Recommendation number:	29
5. Do you support this topic or recommendation?	☒ Yes ☐ No ☐ In part
6. Tell us why	ICN Victoria strongly supports accelerating energy infrastructure delivery. Clearer coordination and transparency will enable local businesses to participate effectively and create a more resilient supply chain for Victoria's renewable energy future.
7. Share any supporting evidence or examples	Victoria's 95% renewable electricity target by 2035 and net zero emissions target by 2045 necessitate a strategic, streamlined approach. Early supply chain visibility is crucial to enabling industry readiness.
8. Include proposed changes and improvements	Recommend public release of annual project pipelines, supply chain capability requirements, and a dedicated industry capability uplift program focusing on regional suppliers.

Topic/area:	Infrastructure Sector Planning
Recommendation name:	Prepare and publish infrastructure sector plans to shape Victoria's cities
Recommendation number:	35
9. Do you support this topic or recommendation?	☒ Yes ☐ No ☐ In part
10. Tell us why	Coordinated infrastructure sector planning is essential to meet future demand, optimise existing investments, and create certainty for the supply chain and local businesses.
11. Share any supporting evidence or examples	Successful government infrastructure programs consistently demonstrate that clear sectoral planning supports better project sequencing, resourcing, and capability development among suppliers.
12. Include proposed changes and improvements	Recommend involving industry, including SMEs, in the sector planning process to ensure plans reflect real market capability and emerging trends in technology, manufacturing, and services.

Topic/area:	Circular Economy and Asset Management
Recommendation name:	Improve asset management of all government infrastructure
Recommendation number:	37
13. Do you support this topic or recommendation?	☒ Yes ☐ No ☐ In part
14. Tell us why	Proactive asset management extends infrastructure life, reduces lifecycle costs, and supports the circular economy. This aligns with ICN Victoria's work promoting sustainable and efficient supply chains.
15. Share any supporting evidence or examples	ICN Victoria has supported initiatives where asset renewal and maintenance projects have revitalised local economies, created jobs, and minimised environmental impacts.
16. Include proposed changes and improvements	Recommend embedding circular economy principles in asset management frameworks and mandating local supplier engagement for maintenance and upgrades.

Topic/area:	Transport and Freight
Recommendation name:	Make rail freight competitive, reliable and efficient
Recommendation number:	41
17. Do you support this topic or recommendation?	☒ Yes ☐ No ☐ In part
18. Tell us why	Freight infrastructure is critical for Victoria's economic productivity and trade competitiveness. A strong rail freight network will also drive sustainability outcomes.
19. Share any supporting evidence or examples	ICN Victoria's work on transport projects shows that efficient freight solutions reduce congestion, lower emissions, and open new supply chain opportunities for local regional businesses and industry hubs.
20. Include proposed changes and improvements	Recommend ensuring maintenance procurement processes prioritise regional SMEs and local workforce participation targets

Closing remarks:

ICN Victoria welcomes the draft 30-year infrastructure strategy's holistic focus on sustainability, resilience, productivity, and inclusion.

We encourage Infrastructure Victoria and the Government to continue fostering supply chain readiness, particularly for regional and Small and Medium sized Enterprise, SME participants, through clear pipelines, local content obligations, and early market engagement.

We thank you for the opportunity to contribute to shaping Victoria's infrastructure future.

More feedback (optional)

Tell us about infrastructure challenges, gaps or opportunities not covered by the draft strategy. This can include things you think we should add to an existing recommendation, or suggestions for a new recommendation.

Please provide evidence for your suggestions. This can include data, specific examples, cost benefit analyses, surveys, or program evaluations. Also, explain how your suggestions align with the objectives of our draft strategy (see page 11 of the draft strategy).

Suggestions for new recommendations should point towards infrastructure opportunities that can deliver long-term benefits for Victorians. They should also be areas where the Victorian Government has a leading role.

No further feedback

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